Priority One: Clean and green places

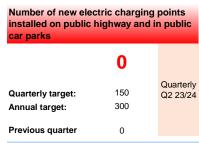
Keep our streets and public spaces clean and welcoming

Just under 3,000 fly tips were reported and removed in Q2 23/24, this was an increase on the previous four quarters.

Fly tipping - Fixed and S87)	Penalty Notice	es (S33	Customer reporte	d fly tips remov	/ed	Percentage of repoincidents cleared v		_	Number of comp street cleaning	laints received a	about
	1,533			2,988			94%			10	
		Quarterly Q2 23/24			Quarterly Q2 23/24	Quarterly target Annual target	90% 90%	Quarterly Q2 23/24			Quarterly Q2 23/24
Previous quarter	1,333		Previous quarter	2,688		Previous quarter	99%		Previous quarter	New indicator for Q2 23/24	

Enable active and low carbon travel

• No new electric vehicle charging points were installed in Q2 23/24. Tender documents are being prepared so that procurement can start in Q3, with installation of charging points expected to commence in Q4 23/24 and continue into 2024/25.



Facilitate reuse of materials, reduce waste and increase recycling rates

- Fewer loads of recycling are being rejected prior to processing in comparison to 2022/23. Whilst more recycling is now being processed this does have an adverse impact on the contamination rate as more material is processed at the material recycling facility. A key challenge is recycling being contaminated with food residue which impacts on the recyclability of items. The team are working on communications over the next quarter which will focus on recycling correctly and the importance of washing items to remove food residue.
- Waste Services are also working with Digital Services and Transformation to make improvements to the rubbish and recycling webpages to provide clearer information for residents, including on what can/can't be placed in recycling bins to reduce the contamination rate.
- Total kg of residual waste per household was higher in Q1 23/24 than Q1 22/23 (137.2kg per h/h).
- The percentage of household waste sent for recycling in Q1 23/24 was lower than Q1 22/23 (36%).

Rejected dry rec	ycling loads (ton	nnes)	Percentage conta		t	Residual waste (cumulative)	oer household (k	(g)	Percentage of household waste sent recycling		
	238.4 tn		Oflog indicator	og indicator 12.6%		Oflog indicator	153.5 kg per h/h		Oflog indicator	34.1%	
		Quarterly			Quarterly			Quarterly			Quarterly
Quarterly target	350 tn	Q2 23/24	Quarterly target	10%	Q2 23/24	Quarterly target	150kg per h/h	Q1 23/24	Quarterly target	40%	Q1 23/24
Annual target	1375 tn		Annual target	10%		Annual target	600kg per h/h		Annual target	40%	
Previous quarter	193.3 tn		Previous quarter	11.1%		Q1 22/23	137.2 kg per h/h		Previous quarter	31.1%	

Priority Two: Strong, healthy and safe communities

Improve feelings of safety and reduce crime and antisocial behaviour

- In the 12 months to September 2023, there was a total of 29,991 notifiable offences in Enfield, a 2.5% decrease on the previous 12 months. London reported a 5.6% increase in the same period. Enfield recorded 90 total notifiable offences per 1,000 population between October 2022 and September 2023. This was lower than the London average of 101.5 offences per 1,000 population and the 15th lowest rate out of the 32 London boroughs.
- Residential burglary, hate crime, non-domestic abuse violence with injury offences and violence against the person offences all recorded a decrease in comparison to the previous 12-month
 period.
- Knife crime offences also recorded a decrease of 0.4% in the year ending September 2023. London experienced a 20.3% increase in the same period.
- Domestic abuse incidents increased by 1.2% in the year ending September 2023. London experienced an increase of 0.6% in the same period. There was also a 9.3% increase in domestic abuse violence with injury offences. London recorded an increase of 5.3% in the same period.
- In the year ending September 2023, there was a 5.5% increase in anti social behaviour offences recorded in the borough. London saw an increase of 1.8% in the same period.
- Data correct as of 09.11.23

Total notifiable	offences		Burglary - residenti	ial offences		Domestic abuse i	ncidents		Domestic abuse violence with i offences	njury	Anti Social Behav	iour offences	
	29,991			1,484			4,067		1,044			8,432	
		Oct 2022 - Sep 2023			Oct 2022 - Sep 2023			Oct 2022 - Sep 2023		Oct 2022 Sep 2023			Oct 2022 - Sep 2023
Previous 12 months	30,745		Previous 12 months	1,605		Previous 12 months	4,019		Previous 12 months 955		Previous 12 months	7,990	
Hate crime overs	rall total (5 stranc	ds	Non domestic abus offences	se violence wi	ith injury	Violence against	the person offe	ences	Number of knife crime offences				
	653			2,908			9,281		564				
		Oct 2022 - Sep 2023			Oct 2022 - Sep 2023			Oct 2022 - Sep 2023		Oct 2022 Sep 2023			
Previous 12 months	757		Previous 12 months	2,962		Previous 12 months	9,558		Previous 12 months 566				

Priority Two: Strong, healthy and safe communities

Protect vulnerable adults from harm and deliver robust early help and social care services

- There has been a total of 94 admissions to supported permanent residential and nursing care (65+) up to September 2023, which is below target.
- The increase in new admissions to residential and nursing care (18-64) this year is due to clients who are approaching age 65, but who have had to permanently go into care homes for a variety of reasons such as strokes or early onset dementia. The rate of admissions has reduced in Q2 compared to Q1 and overall, we are a high achieving council.
- The adult social care staff turnover rate is sourced from the Skills for Care Adult Social Care Workforce Data Set and based on returns from the local authority and independent providers. The 22.6% staff turnover rate is based on a workforce of around 8,800 staff across the local authority and independent workforce. This includes people providing direct care, ancillary and administrative staff and managerial staff. Enfield's turnover rate was in line with the London turnover rate of 22.7% but lower than the national turnover rate of 28.3%.

New admissions Residential and N 100,000 population	Nursing Care (6	5+) per	Nursing Care 18-64 (per 100,000			Percentage of cu with Long Term S Direct Payment			Percentage of addisabilities in sett		•	Staff turnover in the adult social care workforce		
	207.5			6.91			53.3%			89.2%		Oflog indicator	22.6%	
Quarterly target Annual target	215.2 430.5	Quarterly Q2 23/24	Quarterly target Annual target	2.96 5.92	Quarterly Q2 23/24		56% 56%	Quarterly Q2 23/24	Quarterly target Annual target	86% 86%	Quarterly Q2 23/24			Annually 22/23
Q2 22/23	232		Q2 22/23	2.94		Previous quarter	55.2%		Previous quarter	87.4%		Previous year	26.8%	

Work with our partners to provide high quality and accessible health services

- The proportion of drug users (18+) successfully completing treatment continues to increase and was above target for Q1 23/24.
- Enfield has the 11th highest smoking prevalence in London. The percentage of adults who smoke is higher than London (11.7%) and England (12.7%) averages.
- The reported figure for the proportion of young people exiting substance misuse treatment in a planned way is 57%. This figure is a direct result of the transfer of services over to the new provider. This is not unusual following a transfer of providers as new processes are being put in place and we are expecting this figure to increase over the next quarters. The service is monitoring this closely to ensure there is no long-term drop-in performance.

Successful comp drug users in trea excluding alcoho Partnership)	atment (aged 18	3+),	Substance misuse people exiting trea way of all treatment	ntment in a pla		Percentage of pati treatment within a Enfield Sexual Hea	month of diag	•	Percentage of adults who smoke			
	21.1%						91%			13.5%		
Quarterly target:	20.3%	Quarterly Q1 23/24	57% Quarterly target: 79% Q1 23/24 C		Quarterly target:	90%	Quarterly Q1 2/24			Annually 22/23		
Annual target: Previous quarter	20.3%		Annual target: Previous quarter			Annual target: 90% Previous quarter 93%			Annual target: Previous year	16.5% 18.5%		

Priority Two: Strong, healthy and safe communities

Support communities to access healthy and sustainable food

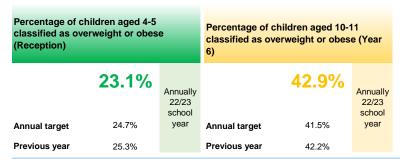
• Take up of healthy start vouchers as of the end of Q2 23/24 was just below the Outer London average of 61.3% and lower than the England average of 68.4%.

Take up of healthy	y start voucher	S
	60%	
Quarterly target: Annual target:	58% 58%	Quarterly Q2 23/24
Previous quarter	58%	

Priority Three: Thriving children and young people

Help all children to have the best start in life

- 23.1% of children in Reception were classified as overweight or obese. This is higher than the Outer London and London average of 20% and the England average of 21.3%. Enfield has the
 3rd highest prevalence of overweight and obesity in Reception aged children out of the 32 London boroughs and the 2nd highest in Outer London. 85.8% of schools in Enfield participated in
 the National Child Measurement Programme (Reception).
- 42.9% of children in Year 6 were classified as overweight or obese. This is higher than the Outer London average of 38%, the London average of 38.8% and the England average of 36.6%. Enfield has the 4th highest prevalence of overweight and obesity in Year 6 pupils out of the 32 London boroughs and the 2nd highest prevalence in Outer London. 89.3% of schools in Enfield participated in the National Child Measurement Programme (Year 6).



Safeguard children and increase support in-borough for looked after children with complex needs

- There were 427 looked after children (LAC) as of the end of Q2, 56 of these children (13.1%) have a disability. This is an increase from September 2022 where there were 415 LAC.
- 354 children were on a Child Protection Plan as of the end of Q2, 19 of these children (5.4%) have a disability. There were 28 new plans and 29 cessations in Q2.
- Of the 409 children who became subject to a Child Protection (CP) Plan during the past 12 months, 44 (10.8%) had previously been on a CP Plan in the past two years. The percentage of children subject to CP Plan for a second or subsequent time is higher than at the same period last year (4%).
- 2,131 out of 2,388 completed Children & Family Assessments were authorised within 45 working days of the assessment start date. 23/24 performance is showing a marked improvement on 22/23 (only 68% of assessments were authorised within 45 working days of their commencement in Q2 22/23).
- 135 out of 185 care leavers aged 19-21 were in education, employment or training (EET) as of September 2023. This is the highest rate since data recording began in January 2019 and a significant improvement on the position as of September 2022 (56.9%).



Priority Three: Thriving children and young people

Safeguard children and increase support in-borough for looked after children with complex needs

- 4.6% of 16-17-year-olds were NEET (not in education, employment or training) or not known as of August 2023, lower than the August 2022/23 figure of 5.8%. This includes 1.4% (128) who were NEET and 3.2% (291) not known. The percentage of 16–17-year-olds who are NEET is lower than the London average of 1.8% and the England average of 3.4% higher than the London average of 1.7%. Of those who were NEET, 68.8% (88) young people were seeking employment or training and 10.9% are NEET due to illness.
- The data for Q1 in relation to percentage of young people engaged in suitable education, training and employment (ETE) at the end of the order shows an increase from Q4 22/23. Just under 70% of young people ended their order in ETE. 7 young people were not engaged in suitable education, training and employment at the end of their order.

Number of first time entrants to Youth Justice System aged 10-1 to Youth Justice Service)		Percentage of young people at court who are given a cu sentence		Total number of your at court who are give sentence in the perio	n a custodia		Percentage of young people suitable education, training a employment at the end of the and Post Court)	ıd	Percentage of 16- education, employ (NEET) and Not Ki	ment or training	
13		0%	•		0		69.69	6		4.6%	
	Quarterly Q1 23/24	Quarterly target 5% Annual target 5%	Quarterly Q1 23/24			Quarterly Q1 23/24	Quarterly target 85% Annual target 85%	Quarterly Q1 23/24		3.4% 3.4%	Aug-23
Previous quarter 18		Previous quarter 0%		Previous quarter	0		Previous quarter 40%		Aug-22	5.8% (Aug 22)	

Improve educational outcomes for all children and young people

Education Health and Care Plans (EHCPs)

Percentage of Edu Plans (EHCPs) co weeks (excluding	mpleted within		Percentage of Edu Plans (EHCPs) an on time (excluding	nual reviews c	
	86%			99%	
Quarterly target Annual target	80% 80%	Quarterly Q2 23/24	Quarterly target Annual target	80% 80%	Quarterly Q2 23/24
Previous quarter	97.2%		Previous quarter	99%	

Increase local education, play and leisure opportunities for children and young people with special educational needs and disabilities

Percentage of pu with an Enfield m Health Care Plan	aintained Educ		Number of pupils Enfield maintaine Care Plan (EHCP)	d Education He	•	Percentage of EH school out of the		attend	Number of EHCP pu school out of the bo	•	end
	7.90%	Quarterly Q 23/24	,		Quarterly Q1 23/24		20.9%	Quarterly Q2 23/24	•		Quarterly Q2 23/24
Previous quarter	New indicator 2023/24		Previous quarter	New indicator 2023/24		Previous quarter	20%		Previous quarter	952	

Build and facilitate more good quality affordable homes for local people

Planning

- In relation to pre-application advice, although Q2 remained below target (with a performance of 57.1%), August and September were in line with the target. Going forward into Q3, the intention is to further refine the indicators for pre application enquires to better reflect the different types of pre application enquiries (focused on householder, new building and major development proposals) which will enable us to better track performance against differing customer needs.
- Performance on all planning applications has been affected by the focus on determining legacy (out of time) cases as part of the Wellbeing & Improvement project. The purpose of this project is to reduce the total number of applications to more sustainable levels and ensure the speedier determination of in-time applications. Over the last 12 months the project has reduced the total number of applications from 1,902 cases to 713 cases. As substantial progress has been made to work through the legacy cases, we anticipate this will improve performance across all application types for Q3.
- 1,089 dwellings were approved at Planning stage, well above the target of 312. This includes two major applications (Meridian Water and Chase Farm).

Percentage of progressiven within 60 were gistration of a version of a	orking days of	lvice	_	determined within target			nor applications target	s	Percentage of other applications determined within target			Percentage of 2 year rolling major applications determined within targe		
Quarterly target Annual target Previous quarter	target 60% Q2 23/24 Irget 60% Annual target 60% Q2 23/24 Quarterly target 60% Q2 23/24 Annual target 60% Previous quarter 100% Percentage of 2 year rolling minor &		Quarterly Q2 23/24		68.5% 70% 70% 71.4%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	70% 70% 77.9%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	90.6% 80% 80% 96.3%	Quarterly Q2 23/24		
	Percentage of 2 year rolling minor applications determined within target		Percentage of 2 year rolling minor & other applications determined within target			number of live planning applications in the system that are undetermined			Percentage of pre-application advice given leading to a successful planning decision			Fast track performance: percentage of applications determined within 6 weeks		
	83.5%			87.9%			713			72.5%			71.9%	
Quarterly target Annual target	80% 80%	Quarterly Q2 23/24	Quarterly target Annual target	80% 80%	Quarterly Q2 23/24	Quarterly target Annual target	580 580	Quarterly Q2 23/24	Quarterly target Annual target	75% 75%	Quarterly Q2 23/24	Quarterly target Annual target	70% 70%	Quarterly Q2 23/24
Previous quarter	82.6%		Previous quarter	89.5%		Previous quarter	719		Jun-23	50%		Jun-23	51.6%	

Number of new dwellings approved at Planning stage (net additional)

1089

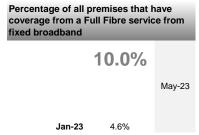
Quarterly target 312 Q2 23/24

Annual target 1,246

Previous quarter 277

Create well-connected, digitally enabled and well-managed neighbourhoods

• As of May 2023, 10% of premises (residential and non-residential) had Full Fibre broadband. This is significantly lower than the England average of 50%. Data published by Ofcom in September 2023. Fibre broadband is delivered via clusters of fibre optic cables (each one thinner than a human hair) and speeds are faster than ADSL (the most commonly available type of broadband delivered through copper wires of phone lines).



Invest in and improve our council homes

Tenant satisfaction measures

- We continue to be on target with compliance with gas, fire, asbestos and legionella safety measures. Four communal passenger safety lifts had outstanding lift inspections at the end of Q2 23/24. This was due to the lifts being out of service and remedial works have been booked.
- Robust management of existing failing lift servicing contractor has concluded with their contract being terminated. A new lift contractor has been appointed, and the contract will commence from the end of November 2023.

BS03 Percentage required asbestos or re-inspections	s management	surveys	required legionella risk assessments			BS05 Percentage required commu checks have bee	nal passenger li		BS01 Percentage homes which have certificate			BS02 Percentage of homes for which al required fire risk assessments have been carried out		
	100%			100%			96.6%			100%			100%	
Quarterly target Annual target	100% 100%	Quarterly Q2 23/24	Quarterly target Annual target	100% 100%	Quarterly Q2 23/24	Quarterly target Annual target	100% 100%	Quarterly Q2 23/24	Quarterly target Annual target	100% 100%	Quarterly Q2 23/24	Quarterly target Annual target	100% 100%	Quarterly Q2 23/24
Previous quarter	100%		Previous quarter	99.5%		Previous quarter	95.7%		Previous quarter	100%		Previous quarter	100%	

Invest in and improve our council homes

Tenant satisfaction measures

- There was a small increase recorded in the number of council homes meeting the Decent Homes Standard.
- The percentage of complaints responded to within complaint handling code timescales recorded an increase from Q1 23/24. 106 out of 133 complaints were responded to on time. Council
 Housing have now introduced daily reminders to staff with complaints.
- The percentage of repairs completed within the target timescale is below our very high target of 98%. However, according to benchmarking the median performance for London is significantly below this figure with 93% meeting targets for emergency repairs and 75% meeting targets for non-emergency repairs. As we have experienced increased demand for works including relating to mould and damp and health and safety actions and corresponding budget pressures it is important that we scale our service response accordingly so we can expect to see a lower level of attainment in the final quarters of the year. Revised targets will be set for 2024/25.

RP01 Percentage meet the Decent I			0 , 1 ,						CH01 Number of co	•	ative to	CH02 Percentage of complaints responded to within complaint handling code timescales		
	29.7%	Quartarly	90.0%			37.29	Quarterly		29.9	Quartarly		79.7%	Ougstorly	
Quarterly target	30%	Quarterly Q2 23/24	Quarterly target	98%	Q2 23/24			Q2 23/24	Quarterly target		Quarterly Q2 23/24	Quarterly target	95%	Quarterly Q2 23/24
Annual target	30%		Annual target	98%					Annual target			Annual target	95%	
Previous quarter	31.8%		Previous quarter	93.1%		Previous quarter	26.51		Previous quarter	15.83		Previous quarter	59.64%	

Repairs

- Proactive work to identify and manage damp and mould issues in tenants' homes continues to deliver increased reporting of cases. Clear processes are in place to actively manage and eliminate root causes, with outcomes managed through a cross-team working group.
- Due to budget pressures, we are prioritising emergency repairs and this means that responsive repairs' performance is likely to decrease in future quarters.

Percentage of responsive repair completed by agreed target date		Number of repair ord concerning damp an		Percentage of urg on time (YTD)	gent repairs co	mpleted	Percentage of Enfield Repairs Direct repairs completed right first time			
93.1% Quarterly target 98% Annual target 98% Previous quarter 93.8%	Quarterly Q2 23/24		168	Quarterly Q2 23/24	Quarterly target Annual target Previous guarter	94.9% 97% 97%	Quarterly Q2 23/24	Quarterly target Annual target Previous guarter	89.8% 90% 90%	Quarterly Q2 23/24

Void management

- We let 91 general needs properties in Q2 23/24. Timescales to receiving the first allocation continues to have a significant impact on turnaround. Delays mostly relate to pre-localism suitability reviews for people in temporary accommodation which are taking an average of 3-4 weeks. The team has agreed a new approach that should reduce delays in future months. More high value void works have been required on void properties (e.g., kitchen and bathroom installations) which take longer to turnaround.
- · We are working towards a performance improvement plan in this area.
- Although off target, our voids turnaround is comparable to London. Benchmarking also shows us that neighbouring boroughs are not meeting their targets in relation to re-lets.

Percentage of sto unavailable to let	ock vacant and		Average time taken to re-let general needs local authority housing (YTD) * excluding held period					
	3.42%	Quarterly		42	Quartarly			
		Q2 23/24	Quarterly target	25	Quarterly Q2 23/24			
			Annual target	25				
Previous quarter	2.62%		Previous quarter	36				

Drive up standards in the private rented sector

• This quarter's private sector housing licensing inspection numbers have been impacted by some annual leave and cover not yet being in place for two officers on maternity leave.

	Private sector housing licensing applications received			ising licensing ctions carried		Private sector housing licensing enforcement notices			
	1650	Quarterly Q2 23/24	Quarterly target Annual target	983 1,182 4,728	Quarterly Q2 23/24		73	Quarterly Q2 23/24	
Previous quarter	721		Previous quarter	1,303		Previous quarter	82		

Quarterly

Q2 23/24

Previous quarter

86

Previous quarter

Homelessness and temporary accommodation

· We expect to see improvement in our temporary accommodation indicators in Q3 as we see the impact of the new Placement Policy.

Quarterly Q2 23/24

45.5%

- We are developing a long-term strategy to reduce the overall number of households in temporary accommodation to 1000 over a five-year period based on national procurement.
- Homeless applications are showing a year-on-year rise. As of the end of Q2 23/24, there has been a total of 2,719 homeless applications received in the current financial year, a 41% increase on the same period last year. The gap between rents and benefit levels continues to grow and is leading to increasing presentations. Enfield also recorded the highest number of Section 21 eviction notices in Q2 23/24 in London. Despite the rise in the number of homelessness approaches, the number of households entering temporary accommodation has remained relatively stable.
- Turnover of households in B&B accommodation has increased, meaning people are spending less time in B&B accommodation. In August 93% of households in Travelodge had been there for more than 6 weeks. At the end of September this figure had dropped to 71%.
- Successful prevention activity is key to ensuring lower numbers of households entering temporary accommodation. The percentage performance is good, but the overall number of decisions is low. All frontline staff have been through training on decision making and we expect these figures to improve over the next few weeks.

Number of households living in temporary accommodation			3			Number of children in B&B			Families with children in Bed and Breakfast accommodation for more than 6 weeks, excluding those pending review			Number of homeless applications received		
Quarterly target Annual target Previous quarter	3,241 3,000 3,000 3,120	Quarterly Q2 23/24	Previous quarter	4,343	Quarterly Q2 23/24		393	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	0 0 150	Quarterly Q2 23/24	Previous quarter	1,488	Quarterly Q2 23/24
Number of Home duties ended with			Percentage of suc preventions (acco or straight into pr	mmodation su	ector)									

Priority five: An economy that works for everyone

Enable local people to develop skills to access good quality work

- Enfield's employment rate for the period July 2022 June 2023 was 72.2%. This is lower than the regional (75.1%) and national (75.6%) averages. 166,100 economically active people were in employment, the second highest number recorded in Enfield (since records began in December 2004).
- Enfield's claimant rate was 6% as of September 2023. This is higher than both London (5%) and GB averages (3.7%).

Employment rate in Enfield (working age population)		king age	Claimant count as a percentage of working age population			Median dross weekly nav			Number of households with earnings below London Living Wage (LLW)			Percentage of adults with learning disabilities in employment		
	72.2%	July 2022 - June 2023		6.0%	Quarterly Q2 23/24		£708.80	Annually 21/22		10,458	Quarterly Q2 23/24	Quarterly target	14.9% 15.9%	Quarterly Q2 23/24
Apr 22 - March 23	72.3%		Previous quarter	5.9%		Previous year	£670.50		Previous quarter	10,634		Annual target Previous quarter	15.9% 15.6%	

Support local businesses and encourage inward investment in growing sectors which offer sustainable employment to local people

• There were 38,717 active businesses registered at Companies House in Enfield as of September 2023, 0.8% higher than at the same period last year. The most common industries are: wholesale and retail trade (6,210); real estate (4,648); construction (4,230); and professional services (3,449).

Number of active businesses registered with Companies House											
	38,717	Quarterly Q2 23/24									
Previous quarter	38,159										

Provide support and advice for residents on low incomes

• The number of residents claiming Council Tax Support and/or Housing Benefit is 7.5% higher than at the same quarter in 22/23.

Number of referra and Debt Advice T		Support	LBE administered benefits: combined benefits caseload (Housing Benefit and Council Tax Support)					
	603	Quarterly Q2 23/24		41,462	Quarterly Q2 23/24			
Previous quarter	699		Previous quarter	41,139				

Our principles

Accessible and responsive services

Complaints, FOIs, MEQs and SARs

- 470 out of a total 606 initial review complaints were responded to inside target. Performance has improved and returned to the pre-pandemic performance levels.
- 34 out of a total 39 final review complaints were responded to inside target.
- In relation to MEQs, performance has increased quarter-on-quarter over the past 12 months. 1,654 MEQs were responded to within 8 days out of a total 1,983 MEQs. Overall performance
 was impacted by the Housing & Regeneration department who responded to 69.5% of MEQs on time. In relation to the quality of MEQ responses, 2.8% (55) of responses were rejected by
 members in Q2 23/24.
- In relation to FOIs, 327 out of a total 360 FOIs were responded to within 20 days. Regular reviews on progress of FOIs continue to be held to help improve performance rates.
- In relation to SARs, 40 out of a total 46 SARs were closed within a calendar month. Performance has increased by 30% from the previous quarter due to improvement actions implemented in Q2, namely the deployment of additional resources.

Initial review complaints - percentage responded to inside target (Council overall) Final review complaints responded to inside target overall)		•	-	•			Percentage of MEQs responded to within 8 days (Council overall)			Percentage of SARs closed within a calendar month (Council overall)			
78% Quarterly target 95% Annual target 95% Previous quarter 70%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	87% 95% 95% 87%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	91% 100% 100% 93%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	83% 95% 95% 81%	Quarterly Q2 23/24	Quarterly target Annual target Previous quarter	87% 100% 100% 57%	Quarterly Q2 23/24

Contact Centre

- Average wait time for calls answered by the contact centre show a positive trajectory over the quarter and was just over target in September 2023. This is in the context of staff vacancy freezes to support financial savings.
- Although average wait time for calls answered by the council housing contact centre has decreased compared to the previous quarter, the indicator remains below target. Performance this
 quarter has been impacted by an increase in the number of calls and staff sickness absence.

	Percentage of calls answered by contac centre (Gateway Telephones)			e for calls answ re (Gateway Tele	Average wait time the contact centre Council Housing	e (Gateway Tel		Percentage of calls to the contact centre answered within 5 minutes			
	87%			00h 03m 39s			00h 06m 46s			78 %	
Quarterly target Annual target	80% 80%	Quarterly Q2 23/24	Quarterly target Annual target	00h 03m 00s 00h 03m 00s	Quarterly Q2 23/24	Quarterly target Annual target	00h 03m 00s 00h 03m 00s	Quarterly Q2 23/24	Quarterly target Annual target	80% 80%	Quarterly Q2 23/24
Previous quarter	89%		Previous quarter	00h 02m 57s		Previous quarter	00h 8m 16s		Previous quarter	81%	

Our principles

Financial resilience

- The council tax collection rate as of the end of September 2023 was 53.48%. This is a slight reduction on the collection rate at the same period last year (54.24%).
- The business rates collection rate as of the end of September 2023 was 54%. This is a significant improvement on the collection rate at the same period last year (49.55%).
- We have implemented a number of measures to increase collection:
 - A much quicker recovery timetable
 - o Multiple bailiffs now in place (with appropriate engagement processes and support in place)
 - o Exploring new ways of contacting customers and enhancing our database to hold multiple phone numbers and email addresses
 - More collaborative working with our commercial partners
- We have made good progress in collecting arrears from previous years:
 - o As of end of March 2023, total council tax arrears from previous years were £40,142,461 and this has reduced to £33,043,032 as of the end of September 2023.
 - o As of end of March 2023, total business rates arrears from previous years were £18,875,371 and this has reduced to £14,472,383 as of the end of September 2023.

Percentage of Council Tax collected (in year collection) Council Tax arrears from p			ars from previo	us years	Percentage of Business Rates collected (in year collection)			Business Rate/NNDR arrears from previous years			Percentage of all council invoices paid within 30 days			
	53.48%		£33,04	3,032			54.00%		£14,47	2,383			99.07%	
Quarterly target Annual target	52.75% 95%	Quarterly Q2 23/24			Quarterly Q2 23/24	Quarterly target Annual target	50% 96%	Quarterly Q2 23/24			Quarterly Q2 23/24	Quarterly target Annual target	98% 98%	Quarterly Q2 23/24
Q2 22/23	54.24%		Previous quarter	£36,090,250		Q2 22/23	49.55%		Previous quarter	£19,341,791		Previous quarter	99.59%	